

## Healthier Communities and Older People Overview and Scrutiny Panel

**Date: 1<sup>st</sup> November 2022**

**Subject: Merton Winter Resilience**

Lead officer: Mark Creelman, Executive Director, South West London ICB

Contact officer: Shaun Stoneham, Director of System Resilience & Acute Partnerships, South West London ICB

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### **Recommendations:**

- A. The Committee is invited to review the Merton & Sutton winter plans and be assured the arrangements are in place to meet the NHS England national winter objectives and note that we are working closely with partner organisations to understand the potential demand and meet it with capacity in the right place.
  - B. The Committee should be assured that these plans aim to provide patients with access to the health and social care services they need to support them
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## **1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

- 1.1. Urgent & Emergency Care services come under significant pressure each winter and NHSE requires us to make plans that will increase capacity and ensure operational resilience during this period. They provide extra funding each year to help support the system, and we are required to work with partners to develop Winter Schemes that will increase bed capacity both inside and outside of acute trusts, improve discharge processes and avoid unnecessary admissions.
- 1.2. NHSE have provided us with a range of objectives the system is required to achieve resilience and we have responded with the actions required to meet those objectives. These are detailed in our presentation.
- 1.3. The Merton and Sutton winter schemes are submitted together with the other SWL proposals and reviewed and agreed by NHSE. There is a robust monitoring and assurance process associated with these funds. We report monthly to NHSE and we are measured against a clear set of metrics.
- 1.4. It should be noted that Primary Care, Mental Health and Voluntary Sector services also contribute hugely to the Winter Plans.

## **2 DETAILS**

- 2.1. The presentation attached provides an overview of:
  - The urgent and emergency pressures
  - How partnership working will meet the challenges
  - The key objectives to achieving resilience and the assurance process we have in place

- Outlines the specific Winter funded schemes that will manage flow of patients through the system and provide extra capacity both in and out of acute hospitals.
- The communications and engagement approach to sharing information and keeping both providers and patients informed.

### **3 ALTERNATIVE OPTIONS**

3.1. None

### **4 CONSULTATION UNDERTAKEN OR PROPOSED**

4.1. These plans have been reviewed and signed off by the Merton Emergency Care Delivery Board and the Sutton A & E Delivery Board.

4.2. These plans have been reviewed and signed off by the Health & Care Committee

4.3. The Merton and Sutton winter schemes have been submitted along with the other SWL proposals and reviewed and agreed by SWL Urgent & Emergency Care Steering Group,

### **5 TIMETABLE**

5.1. Implementation of Winter Plans begins in November 2022 and funding is continued until March 2023.

### **6 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

7 NHSE have reviewed the SWL proposals and have confirmed their support and the funding for the schemes.

### **8 LEGAL AND STATUTORY IMPLICATIONS**

8.1. None.

### **9 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

9.1. None.

### **10 CRIME AND DISORDER IMPLICATIONS**

10.1. None

### **11 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

11.1. The schemes are risk assessed by individual providers and these risks have been submitted as part of the overall NHSE assurance process, it includes mitigations and necessary actions.

### **12 APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

12.1. None

### **13 BACKGROUND PAPERS**

13.1. N/A